

#### Other Factors that Influence the Choice of Capital Structure

Financial Markets and Management

#### Personal Taxes

- For individuals:
  - Interest payments received from debt are taxed as income.
  - Equity investors also must pay taxes on dividends and capital gains.
  - Personal taxes reduce the cash flows to investors and can offset some of the corporate tax benefits of leverage.

#### 2. Financial Distress and Bankruptcy:

 Excess leverage can increase the probability of default, and bankruptcy, which is costly.

#### 3. Agency Problems:

- The existence of debt can create conflicts of interest between shareholders and debt-holders, which reduce the value of the firm (Agency Costs of Debt).
- On the other hand, debt can help disciplining managers when there is a conflict of interest between management and shareholders (Agency Benefits of Debt);

#### 4. Asymmetric Information in the form of "Adverse Selection":

• In the presence of asymmetric information, the choice of capital structure can be used as a signal to the market, to try to get a fair valuation of the firm.

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# 1. The effect of Personal Taxation

The cash flows to investors are typically taxed twice.
 Once at the corporate level and then investors are taxed again when they receive their interest or dividend payment or realize their capital gain.

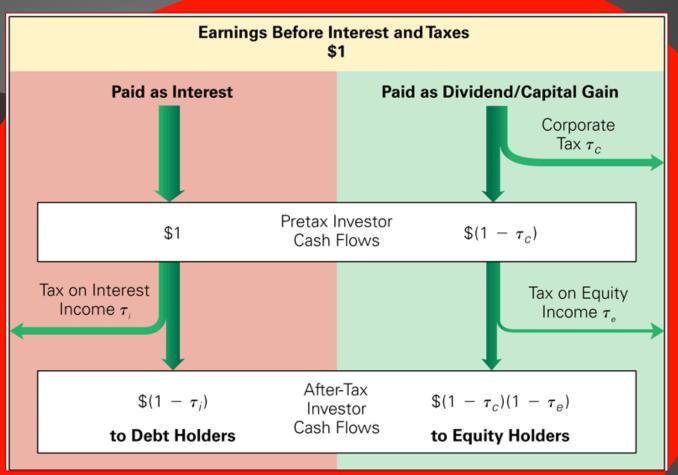
#### For individuals:

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Tax Benefit of Using Debt: Interest Tax Shield The actual interest tax shield depends on both corporate and personal taxes that are paid.

To determine the true tax benefit of leverage, the combined effect of both corporate and personal taxes needs to be evaluated.

After-Tax Investor Cash Flows from a \$1 EBIT



Therefore, in terms of after-tax cash flows, debt is more favorable than equity as long as:  $\$1 \times (1-\tau_i) > \$1 \times (1-\tau_C)(1-\tau_E)$ 

Including
Personal Taxes
in the Interest
Tax Shield

We could think of an annual tax shield from paying some amount of interest, after corporate and personal taxes as:

amount of interest, after corporate and personal taxes as: 
$$[(1-\tau_i)-(1-\tau_C)(1-\tau_E)] \times \text{Interest}$$

If we are to consider a perpetual level of Debt and a fixed annual interest payment, we would get the present value of the Interest Tax Shield as:

$$PV(Interest Tax Shield) = \frac{\left[ (1 - \tau_i) - (1 - \tau_C)(1 - \tau_E) \right] \times r_D D}{r_D (1 - \tau_i)}$$

$$PV(ITS) = \left[ 1 - \frac{(1 - \tau_C)(1 - \tau_E)}{1 - \tau_i} \right] D$$

Finally, the Effective Tax Advantage of Debt can be seen as:

$$\tau^* = 1 - \frac{(1 - \tau_C)(1 - \tau_E)}{(1 - \tau_i)}$$

#### Interpreting the Effective Tax Advantage of Debt

$$\tau^* = 1 - \frac{(1 - \tau_C)(1 - \tau_E)}{(1 - \tau_i)}$$

#### Intuitivelly:

- If there are no personal taxes  $(T_i=T_E=0)$ , or simply if the personal tax treatment is the same for equity and debt  $(T_i=T_E)$ , the advantage of debt is the same as when only  $T_C$  were considered:  $T^*=T_C$ .
- If equity income is less heavily taxed than interest (T<sub>E</sub><Ti) — as is usually the case — then the tax benefit of using debt is reduced. Could even be negative!

Valuing the Interest Tax Shield with Permanent Debt

- To keep things simple we will consider only the case of Permanent Debt in the capital structure.
- Following MM's analysis and incorporating this additional imperfection personal taxes we would adapt proposition I to state:

$$V^L = V^U + \tau^* D$$

Note: If we were to use the WACC method, the  $r_{WACC}$  rate would look the same, but  $r_E$  and  $r_D$  would be adjusted to compensate investors for their personal taxes.

### Consider the tax rates (for the highest income tax brackets) in the US in different periods:

Effective Tax
Advantage of
Debt:
Example

		Personal Tax Rates*			
	Corporate		Average Rate		
Year	Tax Rate <sup>†</sup>	Interest Income	on Equity Income	Dividends	Capital Gains
1971–1978	48%	70%	53%	70%	35%
1979–1981	46%	70%	49%	70%	28%
1982–1986	46%	50%	35%	50%	20%
1987	40%	39%	33%	39%	28%
1988–1990	34%	28%	28%	28%	28%
1991–1992	34%	31%	30%	31%	28%
1993–1996	35%	40%	34%	40%	28%
1997–2000	35%	40%	30%	40%	20%
2001–2002	35%	39%	30%	39%	20%
2003–2009	35%	35%	15%	15%	15%

Compare the Effective Tax advantage of Debt in 1980 and 1990:

$$\tau_{1980}^* = 1 - \frac{(1 - 0.46)(1 - 0.49)}{1 - 0.7} = 0.082$$

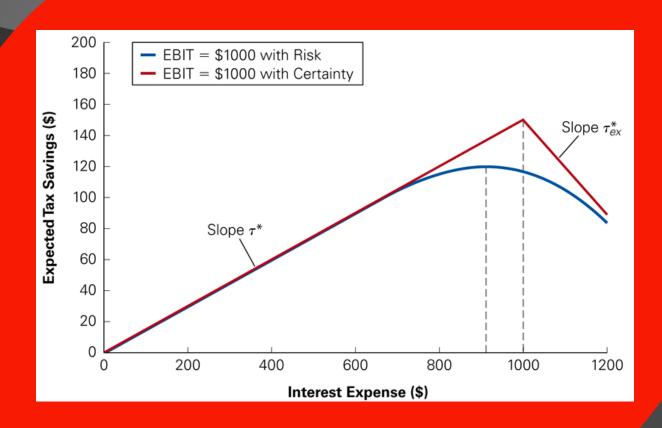
$$\tau_{1990}^* = 1 - \frac{(1 - 0.34)(1 - 0.28)}{1 - 0.28} = 0.34$$

### Further Comments

- The effective personal tax rate on equity income, *TE* (especially for capital gains) is hard to determine, because the rate is only applied when the investor sells the share.
- Some investors are exempt from paying personal taxes (e.g., some retirement savings accounts or pension funds.)
- All we've seen so far applies only to firms that are paying corporate taxes. If a firm's EBIT is already negative, paying interest will not make the firm pay less taxes... (it's *as if Tc=0*).
  - In this case there is actually a tax disadvantage from excess interest payments:  $(1-0)(1-\tau)$

payments: 
$$\tau^{ex} = 1 - \frac{(1-0)(1-\tau_E)}{(1-\tau_i)} = \frac{\tau_E - \tau_i}{1-\tau_i} < 0$$

Example:
Optimal
Limited
Leverage in the
presence of
Taxes



## Capital Structure in Practice

The optimal level of leverage from a tax saving perspective is the level such that interest equals EBIT. Of course, EBIT is not fully predictable. Still, US firms use lower leverage than what we could expect from a tax savings perspective.



Interest Payments as a Percentage of EBIT for S&P 500 Firms, 1975–2008 Source: Compustat

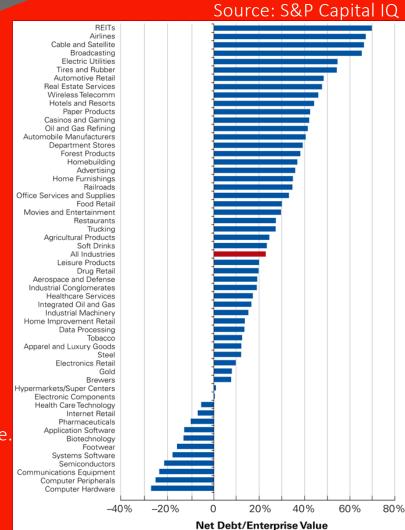
• The, perhaps low (from a tax perspective), levels of leverage are found in different parts of the world.

	<u> </u>	Net of Cash	<u> </u>		<u> </u>
Country	D/(E+D)	D/(E+D)	Interest/EBIT	$ au_{m{c}}$	τ*
United States	28%	23%	41%	34.0%	34.0%
Japan	29%	17%	41%	37.5%	31.5%
Germany	23%	15%	31%	50.0%	3.3%
France	41%	28%	38%	37.0%	7.8%
Italy	46%	36%	55%	36.0%	18.6%
United Kingdom	19%	11%	21%	35.0%	24.2%
Canada	35%	32%	65%	38.0%	28.9%

Source: R. Rajan and L. Zingales, "What Do We Know About Capital Structure? Some Evidence from International Data," Journal of Epitalice 50 (1995): 1421–1460. Data is for median firms and top marginal tax rates.

# Capital Structure in Practice

- Capital Structures vary a lot in practice.
- Huge differences across industries.



What to conclude?

- That Taxes overall tend to give an advantage to the use of Debt;
- But firms are cautious in using very high levels of debt. Why?
- Because there are more factors besides taxes – that are important to determine the capital structure. Which factors?
  - For instance, higher debt increases the probability of bankruptcy, and bankruptcy can be costly.

#### 2. Financial Distress and Bankruptcy

- A firm that fails to make the required interest or repayment of principal payments on the debt is in default. In the extreme case, the debt holders take legal ownership of the firm's assets through a process called bankruptcy.
  - In MM's perfect world bankruptcy can happen but does not carry any specific loss — in that scenario, investors are equally unhappy whether the firm is levered and declares bankruptcy, or whether it is unlevered and the share price declines.
  - Unlike MM's world, in real life the bankruptcy process and even the suspicion of financial distress do produce a loss in the value of the firm. What are these costs?

#### Costs of Bankruptcy and Financial Distress

- We can split these costs into:
  - Direct Costs of Bankruptcy: costs borne by the firm during the bankruptcy process, reducing firm value.
  - Indirect Costs of Financial Distress: costs borne by the firm due to high leverage and the anticipation of future problems of default also reduce firm value.

#### **Direct Costs of Bankruptcy**

- The bankruptcy process is time-consuming, complex, and costly.
- Outside experts are expensive:
  - Legal and accounting experts;
  - Consultants;
  - Appraisers;
  - Auctioneers;
  - Investment bankers.
- E.g., Enron paid \$30 million per month on legal and accounting fees in bankruptcy (total >\$750m)
- Depending on the complexity and size of the business, direct costs of bankruptcy can amount to 10% of the value of the assets (on average 3-4%).

#### **Indirect Costs of Financial Distress**

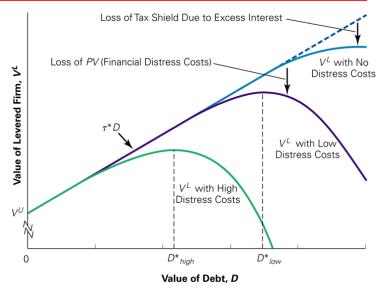
- Even if the firm hasn't filed for bankruptcy, if the debt levels seem to be too high, losses do happen:
  - Loss of Customers;
  - Loss of Suppliers;
  - Loss of Employees;
  - Loss of Receivables;
  - Fire Sale of Assets;
  - Inefficient Liquidation;
  - Costs to Creditors.
- These costs should not exceed the cost of renegotiating with the creditors.
- But many of these costs are incurred even prior to bankruptcy.
- Indirect financial distress costs are hard to measure, and vary from industry to industry, from firm to firm.
- There is evidence that they can amount to 10%-20% of firm value.

# Optimal Capital Structure in the presence of taxes and financial distress costs: The Trade-Off Theory

- When choosing the capital structure, managers must balance the benefits of debt (taxes) against the costs of debt (financial distress).
- An adaptation of MMI would tell us:

$$V^{L} = V^{U} + PV$$
(Interest Tax Shield)  $- PV$ (Financial Distress Costs)

Firms should choose more Debt as long as the incremental Tax shield is higher than the additional costs of financial distress. The size of the Distress Costs varies from industry to industry and from firm to firm.



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#### 3. Agency Problems

- Conflicts of interest between different stake-holders in the firm are another factor that may influence the choice of capital structure.
- We will see two different types of agency problems:
  - Conflicts between shareholders and debt holders, which lower the value of the firm when debt is high (Agency Costs of Debt);
  - Conflicts between managers and shareholders, in which case debt may be used to discipline management (Agency Benefits of Debt).

#### Agency Costs of Debt

- When a firm has leverage, a conflict of interest exists if investment decisions have different consequences for the value of equity and for the value of debt.
- These conflicts are more likely to occur when the risk of financial distress is high (there is high debt).
- We will look at two types of investment strategies that represent agency costs of debt:
  - Excessive Risk-Taking and Asset Substitution;
  - Debt Overhang and Under-investment.
    - Firms may also try to Cash Out...

#### Agency Costs of Debt: Excessive Risk-Taking and Asset Substitution

- When the firm is highly levered and financial distress is very likely, managers (shareholders) prefer risky investments, in which they gamble the total value of the firm, and hurt debt holders.
  - However, ex ante, debt holders may anticipate this type of behavior, and ask for higher rates and protection. So, shareholders pay the price of these strategies when they get high levels of debt.

#### Agency Costs of Debt: Debt Overhang and Under-Investment

When a firm faces financial distress, managers may choose not to finance new, positive-NPV projects. This reduces the total value of the firm.

#### Agency Costs of Debt and Firm Value

High levels of debt cause these agency costs and, therefore, a reduction in firm value.

- Firms can do several things to mitigate the agency costs of debt. Examples are:
  - Choose short-term debt (to give fewer opportunities to profit at the debt holders' expense);
  - Covenants that place restrictions on the actions that the firm can take.

#### Agency Benefits of Leverage

- Due to the separation of ownership and control, managers may be entrenched in their positions.
- Because managers may have their own agendas, conflicts of interest between managers and shareholders are bound to happen.
- In the presence of these agency problems, using Debt may give incentives for managers to run the firm more efficiently.

#### Agency Benefits of Leverage

We can find the Agency Benefits of Debt in the following cases:

#### CONCENTRATION OF OWNERSHIP

When a firm starts dispersing its equity, the incentives of the owner-manager change. Using debt financing avoids this dilution of equity.

#### REDUCTION OF WASTEFUL INVESTMENT

If the firm is levered, there is more pressure on its management to perform, and less opportunities for empire building, and overspending on personal perks.

#### COMMITMENT

A firm at the risk of entering financial distress may require stronger vigor and commitment from the management. May also become a fiercer competitor.

## Optimal Capital Structure: The Trade-Off Theory with Taxes, Financial Distress Costs, and Agency Problems

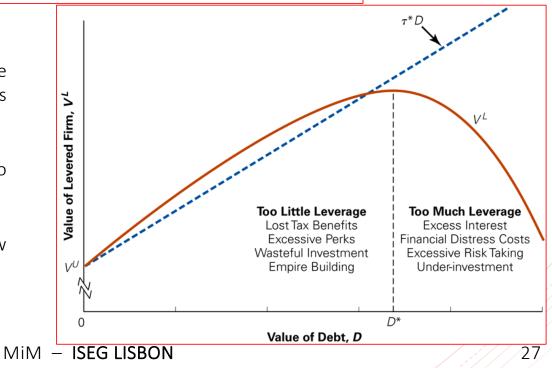
The value of the levered firm can now be shown to be:

$$V^{L} = V^{U} + PV$$
(Interest Tax Shield) –  $PV$ (Financial Distress Costs) –  $PV$ (Agency Costs of Debt)+ $PV$ (Agency Benefits of Debt)

Firms need to balance each of the relevant factors: taxes, financial distress costs, agency costs and benefits.

Low-growth, mature firms often fall into the high-debt category.

R&D-intensive firms typically maintain low levels of debt.



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# 4. Asymmetric Information in the form of "Adverse Selection"

- Managers' information about the firm and its future cash flows is likely to be superior to that of outside investors – there is asymmetric information between managers and investors.
- Managerial decisions such as choice of capital structure – need to take this asymmetric information into account.
- Managers don't want to issue new securities if they are undervalued by outside investors!

## Asymmetric Information:

Leverage as a Credible Signal

- In the presence of asymmetric information, "Actions speak louder than words":
  - To persuade investors that the announcements they make (based on expectations) are true, managers' actions must be credible i.e., a high price must be paid if found to be untrue.
  - By Leveraging the firm, the manager commits to large future debt payments – this can work as a signal of the manager's optimistic expectations (signaling theory of debt).

## Asymmetric Information:

Issuing Equity and Adverse Selection

- When a firm sells new equity, asymmetric information is present much in the same way as when someone sells a second hand car. There is adverse selection and the lemons principle:
  - When a seller has private information about the value of a good, buyers will discount the price they are willing to pay due to adverse selection.
- When a firm announces a new equity issue, investors wonder whether it is really because of new valuable investment opportunities or because of bad news...
  - The market is skeptical, and managers who really have good news, may refrain from issuing new equity.

# Adverse Selection: Implications for Equity Issuance and Capital Structure

- The stock price declines on the announcement of an equity issue.
- The stock price tends to rise prior to the announcement of an equity issue.
- Firms tend to issue equity when information asymmetries are minimized, such as immediately after earnings announcements.
- Managers who perceive the firm's equity is underpriced, will prefer to fund investment using retained earnings, or debt, rather than equity. (Pecking order theory).

Adverse Selection and Equity Issuance: an Example of the Lemons problem

Consider a firm with two equally likely scenarios for the value of its equity at the end of the year:

Scenario	Low	High
Value of Equity	50	150

- To simplify, assuming a discount rate of 0%, the current market capitalization of the firm is: 100
- Now suppose a new positive-NPV project appears:
  - The project requires investment of 100;
  - And has positive NPV in both scenarios:

Scenario	Low	High
NPV of new project	10	20

# Adverse Selection and Equity Issuance: an Example (cont.)

- Now suppose there is asymmetric information:
  - The Manager already knows the true scenario, whereas outside investors are in the dark.
- What would happen if the manager went ahead with the equity offering in order to raise 100 (in both scenarios)?
  - Investors would value the firm according to:

Scenario	Low	High
Total Value of Assets	160	270

- With an expected value of:  $\frac{160 + 270}{2} = 215$
- And the percentage x of the equity demanded by new investors would be: 100 = 215x

$$x = \frac{100}{215}$$

# Adverse Selection and Equity Issuance: an Example (cont.)

Let's look at the final outcome:

	Market	Scenario	Scenario
	Value	Low	High
Old Shares	115	85.58	144.42
New Shares	100	74.42	125.58
Total	215	160	270

- The manager in the High Scenario should not raise new equity!
- Therefore the final solution would be different.
  This is not an equilibrium.

# Adverse Selection and Equity Issuance: an Example (cont.)

The Equilibrium Solution would be for the "High" scenario manager to forego the positive-NPV project, in order to avoid pooling.

	Scenario High	Scenario Low
Old Shares	150	60
New Shares	-	100
Total	150	160

For this reason some researchers talk of a pecking order theory of financing, according to which firms that are exposed to serious asymmetric information (for example, due to high percentage of intangibles) avoid outside financing, especially equity.

## Capital Structure: the Bottom Line

- Many factors influence the choice of capital structure:
  - Taxes tend to favor using Debt financing, but
  - Financial Distress Costs limit the use of Debt, as well as the Agency Costs of Debt.
  - But there other advantages to using Debt, in terms of motivating managers (Agency Benefits of Debt).
  - Finally, Asymmetric Information in the form of Adverse Selection makes it costly for current shareholders to issue new equity, giving a preference to retained earnings or debt as sources of funding.